

Appendix C2

Delivery Unit	Total Expenditure					2016/17 Funding							2017/18 Funding						
	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total 2016/17	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total 2017/18
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adults and Communities	1,380	-	-	-	1,380	359	-	482	289	-	250	1,380	-	-	-	-	-	-	-
Commissioning Group	16,819	46,902	12,540	1,000	77,261	973	-	8,132	-	3,040	4,674	16,819	1,054	516	19,927	-	2,486	22,919	46,902
Education and Skills	40,013	38,301	56,063	51,196	185,573	20,844	1,982	920	302	-	15,965	40,013	24,517	3,286	1,127	-	-	9,371	38,301
Family Services	5,523	14,523	4,577	230	24,853	912	-	1,985	-	318	2,308	5,523	1,032	-	519	-	3,670	9,302	14,523
Housing Needs Resources	8,870	30,998	30,067	12,274	82,209	-	-	692	126	-	8,052	8,870	-	-	8,115	-	52	22,831	30,998
Parking and Infrastructure	1,195	1,811	1,300	800	5,106	-	-	84	-	1,111	-	1,195	-	-	75	11	1,725	-	1,811
Regional Enterprise	60,874	131,218	56,890	20,042	269,024	20,536	390	494	253	18,898	20,303	60,874	12,708	5,299	11,055	477	33,333	71,546	134,418
Street Scene	1,908	3,136	1,171	1,155	7,370	695	129	30	402	500	152	1,908	-	60	10	1,524	250	1,292	3,136
Total - General Fund	136,582	266,889	162,608	86,697	652,776	44,319	2,501	12,819	1,372	23,867	51,704	136,582	39,311	9,161	40,828	2,012	41,516	137,261	270,089
Housing Revenue Account	39,218	77,118	36,128	28,509	180,973	880	3,627	5,988	22,076	-	6,647	39,218	5,620	650	23,081	21,462	6,421	19,884	77,118
Total - all services	175,800	344,007	198,736	115,206	833,749	45,199	6,128	18,807	23,448	23,867	58,351	175,800	44,931	9,811	63,909	23,474	47,937	157,145	347,207

Delivery Unit	2018/19 Funding							2019/20 Funding							Total Funding						
	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total 2018/19	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total 2019/20	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adults and Communities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	359	-	482	289	-	250	1,380
Commissioning Group	-	-	-	-	-	12,540	12,540	-	-	-	-	-	1,000	1,000	2,027	516	28,059	-	5,526	41,133	77,261
Education and Skills	14,560	6,733	-	-	-	34,770	56,063	6,000	5,000	1,038	-	-	39,158	51,196	65,921	17,001	3,085	302	-	99,264	185,573
Family Services	-	-	150	-	4,147	280	4,577	-	-	-	-	-	230	230	1,944	-	2,654	-	8,135	12,120	24,853
Housing Needs Resources	-	-	7,370	-	69	22,628	30,067	-	-	3,004	-	-	9,270	12,274	-	-	19,181	126	121	62,781	82,209
Parking and Infrastructure	-	-	-	-	1,300	-	1,300	-	-	-	-	800	-	800	-	-	159	11	4,936	-	5,106
Regional Enterprise	7,666	361	10,600	-	7,150	21,863	47,640	3,666	-	2,600	-	4,500	9,276	20,042	44,576	6,050	24,749	730	63,881	122,988	262,974
Street Scene	-	-	5	716	250	200	1,171	-	-	5	-	250	900	1,155	695	189	50	2,642	1,250	2,544	7,370
Total - General Fund	22,226	7,094	18,125	716	12,916	92,281	153,358	9,666	5,000	6,647	-	5,550	59,834	86,697	115,522	23,756	78,419	4,100	83,849	341,080	646,726
Housing Revenue Account	-	552	3,521	17,145	8,852	6,058	36,128	-	-	1,500	17,132	8,877	1,000	28,509	6,500	4,828	34,090	77,816	24,150	33,589	180,973
Total - all services	22,226	7,646	21,646	17,861	21,768	98,339	189,486	9,666	5,000	8,147	17,132	14,427	60,834	115,206	122,022	28,584	112,509	81,916	107,999	374,669	827,699

						TOTAL CAPITAL FUNDING						
Adults and Communities	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Investing in IT	1,172				1,172	359		482	81		250	1,172
CCTV Installation	208				208				208			208
	1,380				1,380	359		482	289		250	1,380

						TOTAL CAPITAL FUNDING						
Commissioning Group	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Depot relocation	6,434	9,677			16,111			16,085			26	16,111
Community Centre	365	2,000			2,365		516	456			1,393	2,365
Asset Management	1,529	1,700	1,000	1,000	5,229						5,229	5,229
Information Management	1,307				1,307						1,307	1,307
Libraries	1,838				1,838						1,838	1,838
Centre for Independent Living & Libraries	1,580				1,580	80				1,500		1,580
Daws Lane Community Centre	143	1,203			1,346	1,177		169				1,346
ICT strategy	150	8,649			8,799			8,416		383		8,799
Community Hub & Child Hill Library	520	1,020			1,540	20		1,520				1,540
Customer Services Transformation Programme	1,500				1,500					1,500		1,500
Implementation of Locality Strategy		750			750			750				750
Sport and Physical Activities	1,453	21,903	11,540		34,896	750		663		2,143	31,340	34,896
	16,819	46,902	12,540	1,000	77,261	2,027	516	28,059	-	5,526	41,133	77,261

						TOTAL CAPITAL FUNDING						
Education and Skills	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Modernisation - Primary & Secondary	5,412	609			6,021	4,572		192	2		1,255	6,022
Urgent Primary Places - Temporary Allocated	1,732	506	500		2,738	2,420					318	2,738
Millbrook Park (MHE)	336				336		179	157				336
Orion Primary School	213	7			220						220	220
Blessed Dominic/St James	1,400	236			1,636						1,636	1,636
Brunswick	3				3						3	3
Menorah Foundation	445				445						445	445
St Marys and St Johns	882	38			920	300			300		320	920
Martin Primary	32				32		7				25	32
Oakleigh School	27				27						27	27
Beis Yakov	18				18						18	18
St Joseph's RC Junior & St Joseph's RC Infants School	91				91	62					29	91
Monkfrith	4,217	63			4,280	2,317					1,963	4,280
Wren Academy	1,514	145			1,659						1,659	1,659
London Academy	4,620	151			4,771	2,036					2,735	4,771
Childs Hill	109				109	109						109
St Agnes	23	770			793	793						793

						TOTAL CAPITAL FUNDING						
Education and Skills	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Permanent Secondary Expansion Programme												
Christ College	9				9						9	9
Copthall	77	136			213	213						213
Compton	15	20			35	35						35
Oak Lodge Special School	6,278		101		6,379	1,070					5,309	6,379
St Mary's & St John's	7,304	7,501	267		15,072	10,934	1,238				2,900	15,072
St James / Blessed Dominic		10,000	13,000		23,000	14,500	6,733				1,767	23,000
Infant Free School Meals Capital Fund	6				6	6						6
Other Projects												
Wave 1 - Northway/Fairway	13	150			163			140			23	163
Colindale primary	158	290			448			30			418	448
East Barnet & Project Faraday	504				504			140			364	504
School place planning (Primary)	1,107	3,700	3,000	7,000	14,807	9,539	2,268				3,000	14,807
School place planning (Secondary)	682	2,100	27,000	35,000	64,782	8,710	5,576				50,496	64,782
SEN	1,693	2,000	4,000	4,000	11,693	1,305	1,000	2,426			6,962	11,693
Alternative Provision	316	4,684	3,000		8,000	7,000					1,000	8,000
Contingency	777	5,195	5,195	5,196	16,363						16,363	16,363
	40,013	38,301	56,063	51,196	185,573	65,921	17,001	3,085	302	-	99,264	185,573

						TOTAL CAPITAL FUNDING						
Family Services	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Libraries	430	219			649			649				649
Early Education and Childcare place sufficiency	900	2,302	3747		6,949	1,817				3,932	1,200	6,949
Social care placements - residential and fostering expansions			100	100	200						200	200
Information Management	930	700	150		1,780	127		1,000		3	650	1,780
Youth Zone	200	3,600	400		4,200					4,200		4,200
Loft conversion and extension policy for Foster Carers	200	90	180	130	600						600	600
New Park House Children's home	30				30						30	30
Libraries Capital works	2,412	2,533			4,945			1,005			3,940	4,945
East Barnet Partnership Library		500			500						500	500
Meadow Close Children's Homes	421	2,079			2,500						2,500	2,500
Family Services Estate - building compliance, extensive R&M, H&S, DDA		2,500			2,500						2,500	2,500
	5,523	14,523	4,577	230	24,853	1,944		2,654		8,135	12,120	24,853

						TOTAL CAPITAL FUNDING							
Parking and Infrastructure	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Development Reserve	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Lines and Signs	75	325			400						400		400
Parking Machines		11			11				11				11
CCTV	936	500	500		1,936						1,936		1,936
CCTV Projects Retention	84				84			84					84
Town Centre Bays		75			75			75					75
Parking signs and lines introduction and replenishment	100	400	300	300	1,100						1,100		1,100
Car Parking improvement		500	500	500	1,500						1,500		1,500
	1,195	1,811	1,300	800	5,106	-	-	159	11	-	4,936		5,106

						TOTAL CAPITAL FUNDING						
Housing Needs Resources	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	2014-15	2014-15	2014-15	2014-16								
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Alexandra Road	33				33			33				33
Hostel Refurbishment Programme	43	157	69		269			148		121		269
Chilvins Court	126				126				126			126
Out of borough acquisition	5,000				5,000						5,000	5,000
Modular Homes	20	743	745		1,508						1,508	1,508
Open Door	3,648	30,098	29,253	12,274	75,273			19,000			56,273	75,273
	8,870	30,998	30,067	12,274	82,209	-	-	19,181	126	121	62,781	82,209

						TOTAL CAPITAL FUNDING							
Regional Enterprise	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Development Reserve	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
HIGHWAYS TfL - LOCAL IMPLEMENTATION PLAN													
Local Implementation Plan 2016/17 and onwards	4,832	4,857	1,500	1,500	12,689	12,689							12,689
Bus stop Accessibility	400				400	400							400
Bridge Assessment	95				95	95							95
Borough Cycling Programme	221				221	221							221
HIGHWAYS non-TfL													
Footway Reconstruction		43			43		43						43
Traffic Management		115			115		4				5	106	115
Reconstruction of Railway Bridges		650			650			29				621	650
Controlled Parking Zones		5			5							5	5
Colindale Station interchange		50			50			44				6	50
Signalisation Improvement - A5 Colindale Ave		156			156		156						156
Public Transportation Improvements - in Colindale		166			166		161					5	166
Pedestrian Improvements programme - RAF Museum		128			128		128						128
Colindale Hospital Parking Review		10			10		6					4	10

						TOTAL CAPITAL FUNDING							
Regional Enterprise	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Development Reserve	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Highways Improvement		364			364		364						364
Travel Plan Implementation		116			116		91					25	116
Carriageways	706	3,294			4,000							4,000	4,000
Highways Planned Maintenance Works Programme		40			40						40		40
Footways Renewal	2,135				2,135				133			2,002	2,135
Pothole Fund		1			1	1							1
Saracens		22			22		16		6				22
Drainage Schemes		70			70	69						1	70
Road Traffic Act - Controlled Parking Zones		112			112		107	4				1	112
Parking		28			28			28					28
Investment in Roads & Pavement	10,000	10,965	8,000	6,375	35,340						7,692	27,648	35,340
Highway DLO restructure and Investment project - new vehicles, equipment and IT systems and Reactive Maintenance		850	600	600	2,050			2,050					2,050
Cool Oak Lane Bridge		600	1,361		1,961	1,600	361						1,961
GF Regeneration	200	2,278			2,478			2,300				178	2,478
Mill Hill East	25	301	100	100	526							526	526
BXC - Funding for land aquisition	6,684	37,485			44,169						20,955	23,214	44,169
Colindale – Highways and Transport	1,700	6,183	750		8,633	2,000	2,807				3,826		8,633
Colindale – Parks, Open Spaces and Sports	250	6,500	3,500	1,750	12,000	3,500	150				8,350		12,000
Grahame Park – Community Facilities	250	3,000	9,500	250	13,000		11,000				2,000		13,000
West Hendon Highway Improvement	25	3,595	3,750	3,600	10,970	3,350					7,620		10,970

						TOTAL CAPITAL FUNDING							
Regional Enterprise	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Development Reserve	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Town Centre	548	5,461	3,000		9,009	4,598	240				4,171		9,009
Thames Link Station	15,272				15,272	11,750					3,522		15,272
Office Build	10,650	27,299	11,030		48,979							48,979	48,979
Development pipeline	2,214				2,214						750	1,464	2,214
Development pipeline strategic opportunities fund		8,000	10,000	2,000	20,000			20,000					20,000
Housing Association Development Programme - New Affordable Homes		1,416			1,416		1,416						1,416
Refurbish and regenerate Hendon Cemetery and Crematorium	120	1,063			1,183				591			592	1,183
Hendon Cemetry & Crematorium Enhancement	294				294			294					294
Disabled Facilities Grants Programme	2,500	3,780	2,692	2,760	11,732	4,264						7,468	11,732
Empty Properties (45)	1,500	2,108	1,000	1,000	5,608							5,608	5,608
Decent Homes Programme	214	107	107	107	535							535	535
DECC - Fuel Povety	39				39	39							39
	60,874	131,218	56,890	20,042	269,024	44,576	17,050	24,749	730		58,931	122,988	269,024

						TOTAL CAPITAL FUNDING							
Streetscene	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Development Reserve	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Old Court House - public toilets		40			40		40						40
Parks & Open Spaces and Tree Planting	129	20			149		149						149
Park Infrastructure	132				132	18						114	132
Waste	60	234			294				294				294
Weekly Collection Support Scheme	677				677	677							677
Fuel Storage Tank		60			60							60	60
Replacement Bins	500	250	250	250	1,250						1,250		1,250
Street litter bins	30	10	5	5	50			50					50
Parks Equipment		100	100	100	300							300	300
Vehicles	228	1,662	370	800	3,060				990			2,070	3,060
Street cleansing and greenspaces - vehicles and equipment	152	760	446		1,358				1,358				1,358
	1,908	3,136	1,171	1,155	7,370	695	189	50	2,642	-	1,250	2,544	7,370

						TOTAL CAPITAL FUNDING						
Housing Revenue Account	2016-17	2017-18	2018-19	2019-20	Total	Grants	Other (incl. S106)	Capital Receipts	RCCO/ MRA	Capital Reserve	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Major Works (excl Granv Rd)	6,540	4,241	4,550	4,550	19,881		1,051		18,830			19,881
Regeneration	1,416	1,571	900	720	4,607		180		4,427			4,607
Misc - Repairs	1,784	3,308	2,255	2,205	9,552		60		9,492			9,552
M&E/ GAS	9,390	9,959	6,592	6,257	32,198		1,850		30,348			32,198
Voids and Lettings	3,653	2,733	3,400	3,400	13,186		787		12,399			13,186
New Affordable Homes	900				900		900					900
Advanced Acquisitions (Regen Estates)	2,993	9,174	1,250		13,417			3,087			10,330	13,417
Moreton Close	1,756	12,751			14,507			3,707	300		10,500	14,507
Tranche 3 RP	2,586				2,586				900		1,686	2,586
Tranche 3	1,000	7,000			8,000			8,000				8,000
Direct Acquisitions	6,000				6,000			1,800	1,120		3,080	6,000
Dollis Valley	100	9,900	1,500	1,500	13,000			13,000				13,000
Extra Care Pipeline	500	14,881	12,392	8,877	36,650	5,000		3,000		24,150	4,500	36,650
Burnt Oak Broadway Flats		700	3,289	1,000	4,989			1,496			3,493	4,989
Upper & Lower Fosters Community Led Design	600	900			1,500	1,500						1,500
	39,218	77,118	36,128	28,509	180,973	6,500	4,828	34,090	77,816	24,150	33,589	180,973